

GOVERNANCE PROCESS / SERVICE AREA	Consultation & Engagement	Business Planning and Strategy	Financial Reporting inc. Budgetary Management	Asset Management	Risk Management	Business Continuity	Performance Managing Service Delivery and People	Data Quality	Information Management Security	Value for Money	Procurement	Project Management	Complaints	Codes of Conduct	Workforce Management
A Culture, Tourism & Property Scott Dolling	High	High	High	High	Satisfactory	Satisfactory	High	Satisfactory	Satisfactory	High	High	Satisfactory	High	High	High
Economic Growth B Regeneration & Business Development Emma Cooney Performance & Business Support	High	Satisfactory	High	Satisfactory	High	Partially Met	High	Satisfactory	High	High	High	Satisfactory	High	High	High
	High	High	Satisfactory	High	High	Satisfactory	High	Satisfactory	High	Satisfactory	High	High	Satisfactory	High	High
C Public Protection Carl Robinson	High	High	High	High	High	Satisfactory	High	High	Satisfactory	High	High	High	High	High	High
D Planning & Transport Peter Geraghty	High	High	High	High	High	High	High	High	High	High	High	High	High	High	High
E Digital Futures Nick Corrigan	High	High	High	High	High	Partially Met	High	High	High	High	High	High	High	High	High
F Strategy & Commissioning Jacqui Lansley	High	High	High	N/A	High	High	High	High	High	High	High	High	High	High	High
H Learning Brin Martin	High	High	Partially Met	N/A	Satisfactory	Satisfactory	High	High	Satisfactory	High	Satisfactory	High	High	High	High
I Children's Services John O'Loughlin	High	High	Satisfactory	High	High	High	High	Satisfactory	High	High	High	High	High	High	High
J Adult Services & Housing Sharon Houlden	High	High	Satisfactory	High	High	High	High	Satisfactory	High	High	High	High	High	High	High
K Public Health Andrea Atherton	Satisfactory	High	High	Satisfactory	High	Satisfactory	High	High	High	High	High	Partially Met	High	High	Satisfactory
L Finance & Resources Joe Chesterton	Satisfactory	High	High	High	High	Satisfactory	High	Satisfactory	High	Satisfactory	High	High	High	Satisfactory	Satisfactory
M Transformation Joanna Ruffle	High	High	High	High	Satisfactory	Satisfactory	High	Satisfactory	High	Satisfactory	High	High	High	High	High
N Legal & Democratic John Williams	Satisfactory	High	High	Satisfactory	Satisfactory	Satisfactory	High	Satisfactory	High	Satisfactory	High	Satisfactory	High	High	Satisfactory

Assessment Criteria:

- **High**
There is clear evidence that the process is actively used as a management tool throughout the year. Eg. all key assurances from column C met

- **Satisfactory**
There is clear evidence that the process is actively used as a management tool for a significant part of the year. Eg. Half or more key assurances from column C met

- **Partially Met**
There isn't clear evidence that all elements of the process have been actively used as a management tool throughout the year. Eg. Less than half key assurances from column C met

- **Minimal**
There is limited evidence that the process is actively used as a management tool for a significant part of the year. Eg. None of the key assurances from column C met

... based on the assurance outlined in column C.